

Hindi VidyaPracharSamiti's

RamniranjanJhunjhunwala College

of Arts, Science & Commerce (Autonomous College)



Affiliated to

UNIVERSITY OF MUMBAI

Syllabus for the TYBVOC

Program: BVOC

Course: Real Estate Management

(Adapted from the Credit Based Semester and Grading System TYBVOC Syllabus of University of Mumbai (2018-19)

DISTRIBUTION OF TOPICS AND CREDITS

TYBVOC REM SEMESTER V

Course	Nomenclature	Credits	Topics
RJCUBVOCRE501	Personality Enrichment	06	 Introduction Self-Awareness and Self-Motivation Memory and study skills Power of positive thinking
RJCUBVOCRE502	Real Estate Taxation	06	 Introduction to Taxation Introduction to GST GST rates for Goods - Concept in Indian GST Model
RJCUBVOCRE503	Project Management	06	 Number of copies to be submitted Size of project report Page dimensions and margins Contents should be in Arrangement of contents
RJCUBVOCRE504	Housing Finance	04	 Essentials of Home Loan Lenders appraisal procedure Housing finance in metro cities Home buying process
RJCUBVOCRE505	Green Building	04	 Commercial Buildings Sources of Conventional Energy Green Buildings Green Building technologies and services
RJCUBVOCRE506	Organization Behavior & HRM	04	 OrganisationalBehaviour-I Organizational Behavior-II Human Resource Management-I Human Resource Management-II

TYBVOC REM SEMESTER VI

Course	Nomenclature	Credits	
RJCUBVOCRE601	Real estate Valuation	06	 General Terms in use for Valuation Fundamentals of Valuation Basic approaches of valuation Characteristics of Land, Construction of Valuation Tables
RJCUBVOCRE602	Business Planning & Entrepreneurial Management	06	 Foundations of Entrepreneurship Development Types & Classification Of Entrepreneurs Entrepreneur Project Development &Business Plan Venture Development
RJCUBVOCRE603	Project Management	06	 Number of copies to be submitted Size of project report Page dimensions and margins Main heading such as Introduction should be in Arrangement of contents
RJCUBVOCRE604	Modern Architecture and Urban Planning	04	 History of World Architecture Indian architecture Worlds Modern Architecture Urban planning in India
RJCUBVOCRE605	Facility Management	04	 Definition of Facility Facility Management Inhouse and outsourcing Maintenance of the property and Risk Management, Inspection and Risk Analysis, Types of Maintenance

RJCUBVOCRE606 Real estate Development (Special project and schemes)	04	 Building redevelopment proposal Organizational set up, functions performed Authorities and discretionary powers Policy decisions
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SEME	STER V	L	Cr
Paper-I: Personality Enrichment	Paper Code: RJCUBVOCRE501	60	06
UN	UT I	15	
Intro	duction		
 Definition of Personality Determinants of Personality-biologicators. Misconceptions and clarifications Need for personality development 	ogical, psychological and socio- cultural		
UN	IT II	15	
Self-Awareness a	and Self-Motivation		
 Self-analysis through SWOT and Elements of motivation Seven rules of motivation Techniques and strategies for self- Motivation checklist and Goal sett Self-motivation and life Importance of self-esteem and enh 	motivation ting based on principle of SMART		
i	UNIT III	15	
Memory	and study skills		
 Definition and importance of men Causes of forgetting How to forget (thought stopping), improving memory) The technique of passing exams-n 	how to remember (techniques for		
	UNIT IV	15	
Power of po	sitive thinking		<u> </u>
 Nurturing creativity, decision-mak Thinking power- seven steps for d Traits of positive thinkers and high Goals and techniques for positive 	ealing with doubt h achievers		

SEME	STER V	L	Cr
Paper-II: Real Estate Taxation	Paper Code: RJCUGBVOCRE502	60	06
UN	NIT I	15	
Introduction	on to Taxation		l .
	Caxation, Principle of taxation, Indian tax adirect tax- other tax, Central Excise duty, T		
UN	IT II	15	
Intro	duction to GST		I.
GST, Features of Ideal GST, Ber	Current taxation Vs. GST, Mechanical nefits of GST, GST Models, Rationale aportant Definitions, Key features of India		
UN	NIT III	15	
GST rate	es for Goods		
28% with full examples.	rates for Services - 0%, 5%, 12%, 18%, & Service tax by LVR Prasad & GJ Kiran lia (Taxman Publication)		
UN	NIT IV	15	
Concept in Indian GS	T Model – Taxable event		ı
Value of supply, place of supply Limits, Exemptions, Job work, I	Taxable event - supply, Time of Supply, , Input tax credit, GST rates, Threshold nvoice debit and credit notes, Composition und, Accounts and records, Accounts and		

Pap	er-III: Project Management	Paper Code: RJCUBVOCRE503	60	06
	UN	TT I	15	
	Introduction to Proj	ect Management & Project Initiation	1	
>	Projects, Why Project Managen	& Project Management, Classification of ment, Characteristics/Importance of Project Management (Objectives),		
>	Meaning/Definition of Organiza Flow, Developing Work Integra	ct Organization): ational Structure, Organizational Work ation Positions, Types of Organizational on, Strategic Business Units (SBU) in		
	Selection, Criteria for Project Selection, Understanding Risk & Project Manager-Meaning of Project Manager, Importance of Project Project Management, Selecting Project Planning-Importance of Planning,	t Manager, Role of Consultants in Criteria for Project Manager Project Planning, Functions of Project magement Life□ Cycle, Conflicts &		
		IT II	14	
	Analyz	ing Project Feasibility		
>	Project Feasibility Analysis: Meaning/Definition of Project Feasibility, Scope of Project Feasibility - M Types of Project Feasibility - M Financial Feasibility, Economic	Feasibility, Importance of Project		
>	Market Analysis: Meaning of Market Analysis, D Analysis, Customer Requirement	Pemand Forecasting, Product Mix nt Analysis		
>	Meaning of Technical Analysis	, Use of Various Informational Tools the Era of E- Commerce in Project		
>	Operational Analysis: Meaning of Operation Manager Management, Operation Strateg	ment, Importance of Operation gy - Levels of Decisions, Production		

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F	Paper-IV HousingFinance Paper Code: RJCUGBVOCRE504	60	04
	UNIT I	15	
	Essentials of Home Loan	ı	
>	Practice and Procedure Overview of housing finance - housing and economic development – evolution of housing finance in India and leading financiers in the field, Basics of housingfinance		
	UNIT II	15	
	Lenders appraisal procedure	[
>	Pre-sanction stage - sanction – documentation insurance – monitoring inspection - credit rating, Other lending schemes - finance to private builders - takeover of loans from other institutions - home loans to NRIs		
	UNIT III	15	
	Housing finance in metro cities		
>	Local laws and requirements - mortgage advice - development of "home information packs" - quantitative skills - time value of money – interest and annuities - development of calculators such as EMI calculator – Stamp duty calculator - Tax calculator - Capital gain tax calculator - use of excel in complex computing; public, Securitization- mortgage backed schemes, RBI guidelines on Housing Finance, National Housing banks guidelines on Know your Customer - Anti Money Laundering - Project finance Policy - Fair Practices code for HFCs, PMAY.		
	UNIT IV	15	
	Home buying process	I	
>	Various participants - buyer, seller, lender, lawyer /solicitor, mortgage advisor, mortgage broker, conveyancer, value of property Title of property - defects in title- taking search of property records with government authorities - marketable title		

SEN	MESTER V	L	Cr
Paper V: Green Building	Paper Code: RJCUGBVOCRE505	60	04
	UNIT I	15	
Comm	ercial Buildings		
 Offices, Industries, SEZ, CRZ Retail Real Estate: Merchandis 	ing, warehousing, franchising.		
i	UNIT II	15	
Sources of C	Conventional Energy,		
6.	ewable energy, Non-renewable energy, , Hydropower, Solar energy, Tidal power, Wind	1	
U	U NIT III	15	
Gre	en Buildings		
strategies and adaptations for a	mitigation and the building industry, design changing climate, Zero carbon buildings rban greenery and bio diversity, water and		
-	UNIT IV	15	
Green Building	technologies and services		
	ee, warmth, light and air. Energy supply and ppical mainstream materials, thermal		

SEMES	STER V	L	Cr
Paper VI: Organization Behavior &HRM	Paper Code: RJCUGBVOCRE506	60	04
UN	IT I	15	
Organisat	ionalBehaviour-I		
OB	B models–Autocratic, Custodial, ontext with Indian OB		
	TT II	15	
Organization	al Behavior-II		
Separations, Downsizing	rational Design tion, layoffs, Attrition, Retrenchment,		
	rce Management-I	15	
> HRM - Meaning, objectives, scope	and functions rtance, factors affecting HRP, Process of IR Strategies		
UNIT	IV .	15	
Human Resource	e Management-II		
administration, Incentives and Emp	nents of Pay Structure, Wage and salary		

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SEME	STER VI	L	Cr
Paper I: Real Estate Valuation	Paper Code: RJCUBVOCRE601	60	06
U I	NIT I	18	
General Terms i	n use for Valuation		
	on, Valuer, Qualification for valuers, f valuers, Purpose of Valuation, Valuation		
UN	VIT II	14	
Fundamenta	ls of Valuation		
Essential elements of value, T property, types of factors affect	oncept of Ownership – Value- Property, ypes of Property, Details of rights in the ing value of the property, cost-price-value, ket value defined, uncertainty in value in use/ value in exchange.		I
UN	IT III	16	
Basic approac	ches of valuation		
valuation, common sense appro	marketability, three basic approach of bach to valuations, method under income approach, types of ownership of property, cupancy of property.		
Ul	NIT IV	12	
Characteristics of Land, Co	onstruction of Valuation Tables		
	ng, compound interest amount working, eivable in future, Annual sinking fund income and other calculations.		

SEMESTER VI	L	Cr
Paper II: Business Planning & Paper Code: RJCU Entrepreneurial Management	JBVOCRE602 60	06
UNIT I	15	
Foundations of Entrepreneurship Develo	opment	
 Concept and Need of Entrepreneurship Development: Definition of Entrepreneur, Entrepreneurship, Importance and significance of growth of entrepreneurial activities characteristics and qualities of entrepreneur Theories of Entrepreneurship: Innovation Theory by Schumpeter & Imitating Theory of Hi Achievement by McClelland X-Efficiency Theory by Leiber Theory of Profit by Knight. Theory of Social change by Eve External Influences on Entrepreneurship Development: Socio-Cultural, Political, Economical, Personal. Role of Entrepreneurial culture in Entrepreneurship Development. 	gh nstein	
UNIT II	15	
Types & Classification Of Entrepren	eurs	-L
 Intrapreneur – Concept and Development of Intrapreneur Women Entrepreneur – concept, development and prol by Women Entrepreneurs, Development of Women Enwith reference to Self Help Group Social entrepreneurship—concept, development of Social entrepreneurship in India. Importance and Social respons NGO's. Entrepreneurial development Program (EDP) – confluencing EDP. Option available to Entrepreneur. (BPO, Franchise, M&A) 	blems faced intrepreneurs blems faced intrepreneurs blems faced intrepreneurs	
UNIT III	15	

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	Innovation, Invention, Creativity, Business Idea, Opportunities		
	through change.		
\triangleright	Idea generation—Sources-Development of product /idea,		
>	Environmental scanning and SWOT analysis		
>	Creating Entrepreneurial Venture-Entrepreneurship Development Cycle		
>	Business Planning Process-The business plan as an		
	Entrepreneurial tool, scope and value of Business plan.		
>			
	Analysis, Marketing, Finance, Organization & Management,		
	Ownership,		
	Critical Risk Contingencies of the proposal, Scheduling and milestones.		
	UNIT IV	15	
	Venture Development		
>			
> >	•		
	Steps involved in starting of Venture		
>	Steps involved in starting of Venture Institutional support to an Entrepreneur		
>	Steps involved in starting of Venture Institutional support to an Entrepreneur Venture funding, requirements of Capital (Fixed and working)		
> >	Steps involved in starting of Venture Institutional support to an Entrepreneur Venture funding, requirements of Capital (Fixed and working) Sources of finance, problem of Venture set-up and prospects		
A A A	Steps involved in starting of Venture Institutional support to an Entrepreneur Venture funding, requirements of Capital (Fixed and working) Sources of finance, problem of Venture set-up and prospects Marketing: Methods, Channel of Marketing, Marketing		

Papo	er-III: Project Management Paper Code: RJCUBVOCRE603	60	06
	UNIT I	15	
	Introduction to Project Management & Project Initiation	n	
>	Introduction to Project Management: Meaning/Definition of Project & Project Management, Classification of Projects, Why Project Management, Characteristics/Importance of Project Management, Need for Project Management (Objectives), History of Project Management		
>	 Organizational Structure (Project Organization): Meaning/Definition of Organizational Structure, Organizational Work Flow, Developing Work Integration Positions, Types of Organizational Structure, Forms of Organization, Strategic Business Units (SBU) in Project Management. 		
A	Project Initiation: Project Selection-Meaning of Project Selection, Importance of Project Selection, Criteria for Project Selection (Models), Types of Project Selection, Understanding Risk & Uncertainty in Project Selection Project Manager-Meaning of Project Manager, Role of Project Manager, Importance of Project Manager, Role of Consultants in Project Management, Selecting Criteria for Project Manager Project Planning-Importance of Project Planning, Functions of ProjectPlanning, System Integration, Project Management Life□ Cycle, Conflicts & Negotiation. Handling in Project Management, Planning		
	UNIT II	14	
	Analyzing Project Feasibility		
>	Project Feasibility Analysis: Meaning/Definition of Project Feasibility, Importance of Project Feasibility, Scope of Project Feasibility Types of Project Feasibility - Market Feasibility, Technical Feasibility, Financial Feasibility, Economic Viability, Operational Feasibility SWOT Analysis (Environment Impact Assessment, Social Cost Benefit Analysis)		
>	Market Analysis: Meaning of Market Analysis, Demand Forecasting, Product Mix Analysis, Customer Requirement Analysis		
>	Technical Analysis: Meaning of Technical Analysis, Use of Various Informational Tools for Analyzing, Advancement in the Era of E- Commerce in Project Management		
>	Operational Analysis: Meaning of Operation Management, Importance of Operation Management, Operation Strategy - Levels of Decisions, Production		

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	Planning & Control, Material Management - Work Study & Method Study, Lean Operations		
	UNIT III	16	
	Budgeting, Cost & Risk Estimation in Project Manag	ement	
	Funds Estimation in Project: Means of Financing, Types of Financing, Sources of Finance, Government Assistance towards Project Management for Start ups, Cost Control (Operating Cycle, Budgets & Allocations), Determining Financial Needs for Projects, Impact of Leveraging on Cost of Finance Risk Management in Projects:		
	What is Risk, Types of Risk in Projects, Risk Management Process, Risk Analysis & Identification, Impact of Risk Handling Measures, Work break Down Structure, New Venture Valuation (Asset Based, Earnings Based, Discounted Cash flow Models)		
>	Cost Benefit Analysis in Projects Introduction to Cost Benefit Analysis, Efficient Investment Analysis, Cash - Flow Projections, Financial Criteria for Capital Allocation, Strategic Investment Decisions		
	UNIT IV	15	
	New Dimensions in Project Management		
>	Modern Development in Project Management: Introduction to Modern Development in Project Management, Project Management Maturity Model (PMMM), Continuous Improvement, Developing Effective Procedural Documentation, Capacity Planning		
>	Project Monitoring & Controlling: Introduction to Project Monitoring & Controlling, The Planning – Monitoring- Controlling Cycle, Computerized Project Management Information System (PMIS), Balance in Control System in Project Management, Project Auditing – Life Cycle		
>	Project Termination & Solving Project Management Problems: Meaning of Project Termination, Reasons for Termination of Projects, Process for Terminating Projects, Strategy/ Ways to Solve Project Management Problems, Project Review & Administrative Aspects, Execution Tools for Closing of Project.		

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SEMESTER VI		Cr
Paper IV: Modern Architecture and Urban Planning Paper Code: RJCUBVOCRE604	60	04
UNIT I	15	
History of World Architecture		1
Neolithic architecture, Ancient Mesopotamia, Ancient Egyptian architecture, Greek architecture, Roman architecture, Byzantine architecture, Persian architecture, Islamic architecture, African architecture, Asian architecture.		
UNIT II	14	
Indian architecture		
➤ Indus Valley, MahaJanapada period, Early common Era – Indo-Islamic architecture, Maratha architecture, Sikh architecture, Temple architecture, Mogal architecture, Temple architecture, Rock architecture.		
UNIT III		
Worlds Modern Architecture		1
➤ India's modern architecture, Some famous Architect		
UNIT IV		
Urban planning in India		1
 Growth rates of cities, urbanization, town planning, Smart cites, Affordable housings, Urbanization limitations. 		

SEMESTER VI			Cr
Paper V: Facility management	Paper Code: RJCUBVOCRE605	60	04
U	NIT I	15	
Definition of Fa	ncility Management		
 Definition of Facility Managen Management and scope, Qualif International Facility Managen Facility Management, Facility 	fication of Facility Manager, nent companies, Need of		
	UNIT II	15	
Facility Management	In-house and outsourcing		
Facility Management In-house of Facility Manager, Skills requ	and outsourcing, Roles and Responsibility uired for Facility Manager.		
U	NIT III	15	
1	perty and Risk Management, and Risk Analysis		1
 Maintenance of the property ar Analysis, Major and Minor bui 	nd Risk Management, Inspection and Risk lding Mechanical equipments, Types of nce, Maintenance sustainability and		
U	NIT IV	15	
Types of	Maintenance		1
 Types of maintenance – Prever Performance based. Energy Ma Management, Waste Managem Emergency Management Plan. 	anagement, Water supply		

SEMESTER VI		L	Cr
Paper VI: Real estate Development (Special project and schemes)	Paper Code: RJCUBVOCRE606	60	04
U	NIT I	15	
Building redeve	elopment proposal		
 Slum rehabilitation and develop 	oment schemes		
	UNIT II	15	
Organizational set u	p, functions performed		
➤ General procedure for developm	nent permission		
UN	TIT III	15	
Authorities and discretionarypowe	ers		
> Authorities and discretionary po	owers, duties of staff		
UNIT IV		15	
	Policy decisions		
 Policy decisions. Documents from permissions by corporation 	om owner, architect/surveyor,		

TYBVOC	Semester V
RJCUBVOCRE501	Learning outcomes:
Paper I- Personality Enrichment	 Describe how a personality develops. Define the stages of personality development. Describe basic personality traits. Describe how morals are developed. Define personality types Describe how personality affects career choices. Describe methods for changing your personality. Describe personality disorders. Course Outcomes: The Learner will be able to work on personality changes, and Demonstrate mastery of lesson content at levels of 70% or higher. The learner can Jung the theories about development.

TYBVOC	Semester V
RJCUBVOCRE501	Learning outcomes:
Paper II Real Estate Taxation	➤ Students will come to know about the various Taxation in the country. Types of Taxation. GST and how it is practically applied.
	Course Outcomes:
	What is Tax system in India, Types of Taxation, and Benefit of Tax for the country, Old Tax system and New Tax System, GST and its application.

TYBVOC	Semester V
RJCUBVOCRE503	Learning outcomes:
	Different types of Projects which manage by management.
Paper III	Risk which involve in operation and capital of the firm.
Project Management	➤ It help to understand the running projects is given output is positive or negative as per the investment.
	Course Outcomes:
	To familiarize the learners with the fundamental aspects of various issues associated with Project Management
	To give a comprehensive overview of Project Management as a separate area of Management
	To introduce the basic concepts, functions, process, techniques and
	create an awareness of the role, functions and functioning of
	Project Management.

TYBVOC	Semester V
RJCUBVOCRE504	Learning outcomes:
Paper IV – Housing	Housing Finance industry in India. Growth of finance industry with real estate sector.
Finance	Gain of knowledge of home loan application, proposal.
	Rural housing, urban housing sector
	Processing of a home loan
	Course Outcomes:
	Learners have gained a a practical knowledge of a home loan.
	Learners have learned Essentials of housing finance, steps involved in housing finance.
	Learners have gained knowledge of amortization schedule, future value of property.
	Valuation of property, understanding of clear title of property.
	➤ The learners have gained overall process of housing finance with all documentation and systematic approvals
TYBVOC	Semester V
RJCUBVOCRE505	Learning outcomes:
ROCODVOCKESUS	Conceptual learning of Commercial Buildings Industrial,
Paper V – Green	Residential, commercial sectors of a real estate
Building	To have a knowledge of special economic zone (SEZ),
	understanding of different business model like franchising, merchandising, warehousing
	 Gain a knowledge of conventional and non-conventional source of energy
	➤ Introduction to green building, understanding the culture of Green Building in India, problem faced by real estate sector
	 Utilization of Green building technologies
	Course Outcomes:
	Learners will have the knowledge of Commercial building, will be able understand a business model of franchising, merchandising.
	The learners have gained the concept of conventional sources of energy in real estate sector.
	Learners can differentiate between a commercial building and a green building.
	Can easily understand how to mitigate less carbon emissions.
	Learners have gained a knowledge of top 10 green Building in India.

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TYBVOC (Real Estate Management) Syllabus Semester V & VI

TYBVOC	Semester V
RJCUBVOCRE506	Learning Objectives:
Paper VI – Organizational Behavior & HRM	 The objective of this course is to familiarize the student with the fundamental aspects of various issues associated with Human Resource Management as a whole. The course aims to give a comprehensive overview of Organization Behaviour as a separate area of management. To introduce the basic concepts, functions and processes & create an awareness of the role, functions and functioning of Human Resource Management & OB.
	Course Outcome:
	Learners will get an insight on the various aspects of human behaviour and an understanding of implementing the strategies for the best utilisation of the same.
	Learners will learn the different functions of human resource management and an in-depth understanding of the implementation of these functions in the actual organizational environment.
	They will be honed with the practical aspects of HR functionalities through solving cases.

SEMESTER - VI

TYBVOC	Semester VI
RJCUBVOCRE601	Learning outcomes:
Paper I- Real estate Valuation	 Conceptual learning of valuation of an immovable assets Acknowledge valuation as an important part of property To valuer plays an vital role in purpose of valuation To gain a knowledge of valuer, utilization of valuer in real estate sector
	 Valuation of a property gives credentials to gain your asset Course Outcomes:
	 Learners will gain a knowledge of valuation of property Learners can estimate Valuation brings the good possible returns in a property.
	Learners can recognize a need for valuation through valuation report.

TYBVOC	Semester V I
RJCUBVOCRE60	Learning outcomes:
2 Ramon H. Barain and	Entrepreneurship is one of the major focus areas of the discipline of Management. This course introduces Entrepreneurship to budding managers.
Paper II – Business Planning & Entrepreneurial Management	To develop entrepreneurs &to prepare students to take the responsibility of full line of management function of a company with special reference to SME sector.
	Course Outcome: ➤ Learner will inculcate the basic understanding of entrepreneurial aspects with respect to the qualities, and different types of entrepreneurs.

TYBVOC	Semester V I
RJCUBVOCRE60	Learning outcomes:
3	
Paper III – Project Management	Different types of Projects which manage by management. Risk which involve in operation and capital of the firm. It help to understand the running projects is given output is positive or negative as per the investment. Course Outcomes:
	 To familiarize the learners with the fundamental aspects of various issues associated with Project Management To give a comprehensive overview of Project Management as a separate area of Management
	➤ To introduce the basic concepts, functions, process, techniques and create an awareness of the role, functions and functioning of Project Management.

TYBVOC	Semester V
RJCUBVOCRE604	Learning outcomes:
Paper IV- Modern Architecture and Urban Planning	As Architect plays very important role in Real Estate. Students will come to know who is Architect and why it place important role in Real Estate from Ancient times to Modern Times.
	Course Outcome:
	➤ What is Architecture

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 History of Architecture Duty, Roles and Responsibility of Architect World Architecture Indian Architecture

TYBVOC	Semester V
RJCUBVOCRE605	Learning outcomes:
Paper V Facility Management	 Students will learn what and who is Facility Manager, Duty, Roles and Responsibility. Facility Manager should have qualities like Good Communicator, Coordinator, Risk taker, quick thinker etc Course Outcome
	Facility Management is an integral part in Real Estate weather it is Commercial Complex, Malls, Shopping Center or Office Building. Facility Management is not only to maintain the building but duties beyond that.

TYBVOC	Semester V
RJCUBVOCRE606	Learning outcomes:
Paper V- Real estate Development (Special project and schemes)	 Conceptual learning of redevelopment, SEZ (special economic zone) Understanding SRA concepts, in practical projects Understandings the TDR concepts in details Organization structure in Real estate sector Development of property
	Course Outcome:
	 Learners have gained a knowledge of redevelopment of building Learners have a knowledge of administrative department of government department Learners have gained to prepare a report on SRA. Overall development of infrastructure in city enables in growth of economy and employment.

SCHEME OF EXAMINATIONS

- Two Internal Assessment examinations of 20 marks each. Duration 30min for each.
 Internal Assessments could be either of the following depending on the nature of the course: Written Exam/ Group Project/ Individual Project/ Book Review/ Class Test/
 Case Study/ Presentation Power point/ Audio Visual presentation/ Oral Presentation.
- 2. One External (Semester End Examination) of 60 marks. Duration 2 hours.
- 3. Minimum marks for passing Semester End Theory Exam is 40 %.
- 4. Student must appear at least one of the two Internal Tests to be eligible for the Semester End Examination.
- 5. For any KT examinations, there shall be ODD-ODD/EVEN-EVEN pattern followed.
- **6.** HOD's decision, in consultation with the Principal, shall remain final and abiding to all.

REFERENCE BOOKS AND READING MATERIAL

TYBVOC REMSemester V

Personality Enrichment

- Mile, D.J (2004). Power of positive thinking. Delhi: Rohan Book Company.
- > Prayesh Kumar (2005). All about self- Motivation. New Delhi: Goodwill Publishing House.
- ➤ Dudley, G.A. (2004). Double your learning power. Delhi: Konark Press. Thomas Publishing Group Ltd.
- ➤ Lorayne, H. (2004). How to develop a super power memory. Delhi: Konark Press. Thomas Publishing Group Ltd.
- ➤ Hurlock, E.B (2006). Personality Development, 28th Reprint. New Delhi: Tata Mc Graw Hill.

Real Estate Taxation

- ➤ GST Goods & Service tax by LVR Prasad & GJ Kiran Kumar
- ➤ GST Made Easy CP ArpitHaldia (Taxman Pulication)

Project Management

- ➤ Harold Kerzer, Project Management A System Approach to Planning, Scheduling & Controlling
- ➤ Jack.R.Meredith&Samuel.J.Mantel, Jr., Project Management A Managerial Approach
- ➤ Bhavesh.M.Patel, Project Management Strategic Financial Planning, Evaluation & Control

Organization Behaviour& HRM

- > Griffin, Ricky W: Organizational Behaviour, Houghton Mifflin Co., Boston.
- > Prasad L M, Organizational Behaviour, Sultan Chand
- ➤ Khanka S. S., Organizational Behaviour, S. Chand
- > P.L. Rao-International Human Resource
- ➤ Ivancevich; John and Micheol T. Matheson: Organizational Behaviour and Management, Business Publication Inc., Texas.
- > Koontz, Harold, Cyril O'Donnell, and Heinz Weihrich: Essentials of management, Tata
- McGraw-Hill, New Delhi.
- Luthans, Fred: Organizational Behaviour, McGraw-Hill, New York.

SEMESTER VI

Real Estate Valuation

- ➤ In wonderland of valuation practice by Bharat C Shah (Peata
- Elements of valuation of immovable properties by R.K. Gandhi

Business Planning & Entrepreneurial Management

- > Dynamics of Entrepreneurial Development Management Vasant Desai, Himalaya Publishing House.
- > Entrepreneurial Development S.S. Khanna
- > Entrepreneurship & Small Business Management CL Bansal, Haranand Publication
- Entrepreneurial Development in India Sami Uddin, Mittal Publication Entrepreneur Vs Entrepreneurship- Human

Project Management

- ➤ Harold Kerzer, Project Management A System Approach to Planning, Scheduling & Controlling
- ➤ Jack.R.Meredith&Samuel.J.Mantel, Jr.,Project Management A Managerial Approach
- ➤ Bhavesh.M.Patel, Project Management Strategic Financial Planning, Evaluation & Control

Modern Architecture and Urban Planning

- ➤ Wikipedia, Architecture of dummies
- ➤ The great ages of world architecture GK Hiraskar
- Risk Mitigatied in Worlds most amazing projects

Facility Management

Facility Management – Ramesh Upadhyay and jitendra Narayan Kumar

Note: In some subjects reference books are not written because professors are allowed to give to students their notes and refer websites at their discretion.